EXHIBIT D Initial Financial Budget

Exhibit D: Initial Financial Budget					
	Year 1	Year 2	Year 3	Year 4	Year 5
Net revenue	54,727,222	56,028,778	57,361,649	58,726,598	60,124,410
Expenses:					
Salaries & wages	32,887,441	33,874,064	34,890,286	35,936,995	37,015,105
Benefits	9,093,904	9,275,782	9,461,298	9,650,524	9,843,534
Productivity gain (cumulative)	0	0	(443,516)	(683,813)	(937,173)
Other expenses	15,283,069	15,553,814	15,830,245	16,112,483	16,400,651
Total expenses	57,264,414	58,703,660	59,738,313	61,016,189	62,322,117
Operating loss	(2,537,192)	(2,674,882)	(2,376,664)	(2,289,590)	(2,197,707)

Exhibit D: Initial Financial Budget Assumptions							
	Year 1	Year 2	Year 3	Year 4	Year 5		
Inpatient days	33,700	33,700	33,700	33,700	33,700		
PES visits	17,775	17,775	17,775	17,775	17,775		
Commercial rate increase		3.0%	3.0%	3.0%	3.0%		
Medicaid rate increase		3.0%	3.0%	3.0%	3.0%		
Medicare rate increase		1.0%	1.0%	1.0%	1.0%		
Salaries inflation		3.0%	3.0%	3.0%	3.0%		
Productivity gain (cumulative)			1.0%	1.5%	2.0%		
Other expense inflation		2.0%	2.0%	2.0%	2.0%		

Exhibit D: Initial Start-Up Expense Budget	Salaries & Benefits	Other Expense	Total	
Space outfitting	26,318	50,600	76,918	
Patient relocation	6,240	40,000	46,240	
Training & orientation	1,180,885		1,180,885	
Provider recruiting		1,530,000	1,530,000	
IT build	838,500		838,500	
Medical staff fee		3,058	3,058	
Contingency	50,000	25,000	75,000	
Total	2,101,944	1,648,658	3,750,601	