

CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending August 31, 2016

	Dec 2015 BALANCE	Aug 2016 BALANCE
ASSETS		
{BH BA CASH}	(204,255)	(55,061)
{BH BA PT AR}	7,601,203	7,029,103
{BH BA ALLOW PT BD} {BH BA ALL OTH BD}	(473,583) (603,953)	(494,726) (384,748)
TOTAL ALLOWANCE FOR BAD DEBT	(1,077,536)	(879,474)
{BH BA MC CA} {BH BA MC REIMB} {BH BA MC OP CA} {BH BA OTH ACCR CA} {BH BA CST RPT} {BH BA OTH CUR AR} {BH BA INVENTORY} {BH BA PREPAID EXP}	(750,770) (138,435) (84,258) (1,945,360) 401,860 6,206 73,794 130,998	(727,893) (125,435) (139,169) (1,375,347) 406,052 20,630 73,794 138,410
TOTAL CURRENT ASSETS	4,013,447	4,365,610
{BH BA LAND IMPR} + {BH BA {BH BA EQUIPMENT} + {BH BA {BH BA CIP}	8,099,143 1,216,727 0	8,134,537 1,282,455 2,428
TOTAL FIXED ASSETS	9,315,870	9,419,420
{BH BA ACCU DEP BI} + {BH BA {BH BA ACCU DEP EQ}	(1,003,157) (635,924)	(1,279,492) (777,926)
TOTAL ACCR DEPRECIATION	(1,639,081)	(2,057,418)
{BH BA GOODWILL}	79,670,560	79,670,560
{BH BA OTH ASS}	1,045,370	1,047,806
TOTAL ASSETS	92,406,167	92,445,979

CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending August 31, 2016

	Dec 2015 BALANCE	Aug 2016 BALANCE
<u>LIABILITIES & EQUITY</u>		
{BH BL AP} ACCOUNTS PAYABLE	600,201	477,161
{BH BL ACCR PR} ACCRUED PAYROLL	174,060	380,722
{BH BL ACCR VAC} ACCRUED VACATION	412,530	439,733
{BH BL ACCR BENEFIT} ACCRUED BENEFITS	11,248	12,039
{BH BL ACC EMP BON} ACCRUED EMPLOYEE BONUS	64,590	0
TOTAL ACCRUED COMPENSATION	662,428	832,494
{BH BL ACC TAX} ACCRUED TAXES OTHER THAN INCOME	64,371	47,263
{BH BL OTH ACCR EXP} OTHER ACCRUED EXPENSES	2,627,494	2,837,203
TOTAL CURRENT LIABILITIES	3,954,494	4,194,121
{BH BL DUE OTHER} DUE TO/FROM OTHER	17,514	172,589
{BH BL DUE UHS} INTERCOMPANY REC/PAYABLE	64,025,369	53,486,122
{BH BL OTH NCL} OTHER NON CURRENT LIABILITIES	6,055,843	5,959,995
TOTAL LIABILITIES	74,053,220	63,812,828
{BH BE RE} RETAINED EARNINGS	19,984,328	30,006,546
{410000-699399} + {999995-999999} CURRENT INCOME	(1,631,381)	(1,373,395)
TOTAL EQUITY	18,352,947	28,633,151
TOTAL LIABILITIES & EQUITY	92,406,167	92,445,979

CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending December 31, 2015

	Dec 2014 BALANCE	Dec 2015 BALANCE
ASSETS		
{BH BA CASH}	(176,148)	(204,255)
{BH BA PT AR}	9,541,881	7,601,203
{BH BA ALLOW PT BD} {BH BA ALL OTH BD}	(313,329) (844,364)	(473,583) (603,953)
TOTAL ALLOWANCE FOR BAD DEBT	(1,157,693)	(1,077,536)
MEDICARE CONTRACTUAL ALLOWANCE	(812,402)	(750,770)
MEDICARE NET DRG REIMBURSEMENT	(211,566)	(138,435)
MEDICARE OP CONTRACTUAL ALLOWANCE	(170,341)	(84,258)
OTHER CONTRACTUALS CURRENT	(2,103,363)	(1,945,360)
COST REPORT RECEIVABLES	312,450	401,860
OTHER A/R CURRENT	(6,969)	6,206
INVENTORY	56,250	73,794
PREPAIDS	90,089	130,998
TOTAL CURRENT ASSETS	5,362,189	4,013,447
BUILDINGS & IMPROVEMENTS	5,089,792	8,099,143
EQUIPMENT	1,016,025	1,216,727
CONSTRUCTION-IN-PROGRESS	2,975,375	0
TOTAL FIXED ASSETS	9,081,192	9,315,870
ACC DEPR-BUILDING & IMPROVEMENTS	(601,848)	(1,003,157)
ACC DEPR-EQUIPMENT	(411,017)	(635,924)
TOTAL ACCR DEPRECIATION	(1,012,864)	(1,639,081)
GOODWILL	79,670,560	79,670,560
OTHER ASSETS	1,035,815	1,045,370
TOTAL ASSETS	94,136,892	92,406,167

CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending December 31, 2015

	Dec 2014 BALANCE	Dec 2015 BALANCE
LIABILITIES & EQUITY		
ACCOUNTS PAYABLE	421,586	600,201
ACCRUED PAYROLL	527,073	174,060
ACCRUED VACATION	304,385	412,530
ACCRUED BENEFITS	926	11,248
ACCRUED EMPLOYEE BONUS	37,400	64,590
TOTAL ACCRUED COMPENSATION	869,783	662,428
ACCRUED TAXES OTHER THAN INCOME	103,340	64,371
OTHER ACCRUED EXPENSES	2,315,735	2,627,494
TOTAL CURRENT LIABILITIES	3,710,444	3,954,494
DUE TO/FROM OTHER	21,871	17,514
INTERCOMPANY RECEIVABLE	75,661,731	64,025,369
OTHER NON CURRENT LIABILITIES	6,199,615	6,055,843
TOTAL LIABILITIES	85,593,661	74,053,220
RETAINED EARNINGS	10,415,031	19,984,328
CURRENT INCOME	(1,871,800)	(1,631,381)
TOTAL EQUITY	8,543,231	18,352,947
TOTAL LIABILITIES & EQUITY	94,136,892	92,406,167

{BH BL AP}

{BH BL ACCR PR}

{BH BL ACCR VAC}

{BH BL ACCR BENEFIT}

{BH BL ACC EMP BON}

{BH BL ACC TAX}

{BH BL OTH ACCR EXP}

{BH BL DUE OTHER}

{BH BL DUE UHS}

{BH BL OTH NCL}

{BH BE RE}

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CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending December 31, 2013

	Dec 2012 BALANCE	Dec 2013 BALANCE
ASSETS		
{BH BA CASH}	(250,232)	(11,963)
{BH BA PT AR}	6,504,579	7,539,867
{BH BA ALLOW PT BD} {BH BA ALL OTH BD}	(173,631) (417,394)	(579,936) (365,871)
TOTAL ALLOWANCE FOR BAD DEBT	(591,025)	(945,807)
MEDICARE CONTRACTUAL ALLOWANCE	(711,555)	(690,628)
MEDICARE NET DRG REIMBURSEMENT	0	(22,253)
MEDICARE OP CONTRACTUAL ALLOWANCE	(119,346)	(83,139)
OTHER CONTRACTUALS CURRENT	(1,170,080)	(1,324,480)
COST REPORT RECEIVABLES	352,438	297,042
OTHER A/R CURRENT	(1,817)	(10,383)
INVENTORY	44,919	51,962
PREPAIDS	129,886	151,329
TOTAL CURRENT ASSETS	4,187,766	4,951,547
BUILDINGS & IMPROVEMENTS	4,800,000	4,805,982
EQUIPMENT	574,877	963,919
CONSTRUCTION-IN-PROGRESS	51,826	411,432
TOTAL FIXED ASSETS	5,426,702	6,181,334
ACC DEPR-BUILDING & IMPROVEMENTS	(43,481)	(288,213)
ACC DEPR-EQUIPMENT	(58,961)	(213,085)
TOTAL ACCR DEPRECIATION	(102,442)	(501,298)
GOODWILL	(11,034,609)	79,670,560
OTHER ASSETS	1,021,730	1,035,815
TOTAL ASSETS	(500,853)	91,337,959

CEDAR HILLS HOSPITAL
BALANCE SHEET
For Periods Ending December 31, 2013

	Dec 2012 BALANCE	Dec 2013 BALANCE
<u>LIABILITIES & EQUITY</u>		
{BH BL AP}	192,200	420,672
ACCOUNTS PAYABLE		
{BH BL ACCR PR}	415,941	480,405
{BH BL ACCR VAC}	213,805	288,548
{BH BL ACCR BENEFIT}	20,127	1,351
{BH BL ACC EMP BON}	50,010	0
TOTAL ACCRUED COMPENSATION	699,883	770,305
ACCRUED TAXES OTHER THAN INCOME	40,467	102,914
OTHER ACCRUED EXPENSES	1,646,028	1,987,460
TOTAL CURRENT LIABILITIES	2,578,579	3,281,351
DUE TO/FROM OTHER	29,773	12,567
INTERCOMPANY REC/PAYABLE	(11,689,044)	72,755,659
OTHER NON CURRENT LIABILITIES	6,530,000	6,343,387
TOTAL LIABILITIES	(2,550,693)	82,392,964
RETAINED EARNINGS	0	2,049,840
CURRENT INCOME	2,049,840	6,895,155
TOTAL EQUITY	2,049,840	8,944,995
TOTAL LIABILITIES & EQUITY	(500,853)	91,337,959

{BH BE RE}
(410000-699399) + (999995-999999)

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending August 31, 2016

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
REVENUE								
I/P Room and Board	5,041,750	5,734,050	(692,300)	5,708,250	44,021,250	(2,279,000)	43,238,650	
I/P Ancillary	230,355	258,841	(28,486)	218,713	1,993,229	(136,428)	1,973,251	
Total I/P Gross Revenue	5,272,105	5,992,891	720,786	5,926,963	46,014,479	2,415,428	45,211,901	
O/P Revenue	764,333	828,357	(64,024)	526,044	5,993,812	(509,277)	4,103,277	
PHP Revenue	54,600	102,900	(48,300)	312,900	779,100	(35,700)	2,129,850	
Total O/P Revenue	818,933	931,257	112,324	838,944	6,772,912	544,977	6,233,127	
Total Patient Revenue	6,091,038	6,924,148	(833,110)	6,765,907	52,787,392	(2,960,406)	51,445,028	
Current I/P Contractual	2,913,578	3,241,880	328,302	3,214,547	24,894,891	1,133,336	24,787,495	
Current O/P Contractual	540,237	619,404	79,167	570,782	4,457,783	470,066	4,145,092	
Total Current Year Contractual	3,453,815	3,861,284	407,469	3,785,330	29,352,675	1,603,402	28,932,587	
Total I/P Net Revenue	2,358,527	2,751,011	(392,484)	2,712,416	21,119,588	(1,282,093)	20,424,406	
Total O/P Net Revenue	278,696	311,854	(33,157)	268,162	2,315,129	(74,911)	2,088,035	
Total Net Patient Revenue	2,637,223	3,062,864	(425,641)	2,980,578	23,434,717	(1,357,004)	22,512,441	
Other Revenue	7,259	4,681	2,578	6,958	37,447	13,252	35,567	
Total Other Revenue	7,259	4,681	2,578	6,958	37,447	13,252	35,567	
NET REVENUE BEFORE BAD DEBT	2,644,482	3,067,545	(423,063)	2,987,536	22,128,412	(1,343,752)	22,548,008	
I/P Bad Debt	105,598	93,255	(12,343)	86,758	467,682	277,421	672,887	
O/P Bad Debt	(12)	0	12	10	233	(233)	331	
Total Bad Debt	105,586	93,255	(12,331)	86,768	467,915	277,189	673,218	
NET REVENUE	2,538,896	2,974,290	(435,394)	2,900,767	21,660,497	(1,066,563)	21,874,790	
OPERATING EXPENSES								
Salary	948,143	982,239	34,096	948,757	7,244,516	405,915	7,234,289	
Salary - Overtime	46,902	0	(46,902)	34,710	276,008	(276,008)	280,427	
Total Salaries	995,045	982,239	(12,806)	983,467	7,520,523	129,907	7,514,717	
Benefits	187,786	186,585	(1,202)	182,771	1,496,105	15,891	1,487,351	
Total Benefits	187,786	186,585	(1,202)	182,771	1,496,105	15,891	1,487,351	

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending August 31, 2016

	CURRENT MONTH			YEAR-TO-DATE			
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	BUDGET	VARIANCE	PRIOR YR
	296,561	299,660	3,098	303,062	2,393,277	168,957	2,359,765
	<u>296,561</u>	<u>299,660</u>	<u>3,098</u>	<u>303,062</u>	<u>2,393,277</u>	<u>168,957</u>	<u>2,359,765</u>
Prof Fees	82,596	69,949	(12,648)	81,831	559,590	46,450	512,932
	2,203	3,000	797	0	24,000	6,615	0
	34,765	0	(34,765)	0	0	(99,505)	0
	<u>119,565</u>	<u>72,949</u>	<u>(46,616)</u>	<u>81,831</u>	<u>583,590</u>	<u>(46,440)</u>	<u>512,932</u>
Total Purchased Service	25,705	24,938	(767)	24,648	199,502	15,323	178,663
General Repairs & Maint	3,257	0	(3,257)	40	0	(19,347)	18,847
Other Repairs & Maint	<u>28,962</u>	<u>24,938</u>	<u>(4,024)</u>	<u>24,688</u>	<u>199,502</u>	<u>(4,024)</u>	<u>187,510</u>
Food	29,958	39,885	9,926	36,387	307,955	33,739	300,320
Drugs	20,484	26,899	6,415	25,806	204,344	23,598	204,762
Rebate	(2,837)	(1,945)	893	(314)	(15,557)	2,615	(14,954)
	<u>47,605</u>	<u>64,839</u>	<u>17,234</u>	<u>61,879</u>	<u>496,742</u>	<u>59,952</u>	<u>490,127</u>
Total Revenue Supplies	266	0	(266)	(1,970)	0	(1,820)	1
Office Supplies	43,397	39,220	(4,176)	41,278	307,712	13,730	293,743
Department Supplies	<u>43,663</u>	<u>39,220</u>	<u>(4,443)</u>	<u>39,308</u>	<u>307,712</u>	<u>11,910</u>	<u>293,744</u>
Total Non-Revenue Supplies	91,268	104,060	12,791	101,187	804,454	71,862	783,871
Total Supplies	25,956	26,016	61	28,040	208,131	(484)	224,338
Insurance	<u>25,956</u>	<u>26,016</u>	<u>61</u>	<u>28,040</u>	<u>208,131</u>	<u>(484)</u>	<u>224,338</u>
Total Insurance	88,105	85,114	(2,990)	81,881	680,913	(1,494)	648,299
Lease/Rent-Building	3,281	3,259	(22)	6,112	26,072	6,119	30,414
Lease/Rent-Equipment	<u>91,386</u>	<u>88,373</u>	<u>(3,013)</u>	<u>87,993</u>	<u>706,985</u>	<u>4,624</u>	<u>678,713</u>
Total Lease/Rent	8,821	4,189	(4,631)	2,063	33,515	(679)	32,568
Travel	1,722	1,225	(497)	(234)	9,801	(3,261)	10,319
Meal & Enter	2,420	2,028	(392)	1,988	16,225	(8,876)	14,634
Dues & Subscriptions	0	1,635	1,635	236	13,079	12,118	15,316
Education	0	0	0	90	0	(799)	885
Other Travel	<u>12,962</u>	<u>9,078</u>	<u>(3,885)</u>	<u>4,143</u>	<u>72,620</u>	<u>(1,497)</u>	<u>73,722</u>
Total Travel	8,196	7,500	(696)	8,439	60,000	3,874	56,784
Electricity	931	1,777	847	852	14,217	459	14,372
Gas	3,636	3,470	(166)	3,557	27,757	3,012	26,894
Water	0	0	0	1,415	0	0	6,260
Other Utilities	<u>8,348</u>	<u>6,333</u>	<u>(2,014)</u>	<u>5,983</u>	<u>50,667</u>	<u>(1,306)</u>	<u>43,373</u>
Telephone							

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending August 31, 2016

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
	21,110	19,080	(2,030)	20,246	146,602	152,641	6,039	147,683
Total Utilities					66,786	86,167	19,381	83,313
Marketing Expenses	5,910	10,771	4,861	10,029	560	4,000	3,440	1,125
Employee Recruiting	0	500	500	0	0	4,000	4,000	3,000
Employee Relocation	0	500	500	0	1,399	24,000	22,601	1,200
Physician Recruiting	22	3,000	2,978	0	39,660	57,184	17,524	46,500
Bank Charges	4,772	7,148	2,376	5,405	13,992	7,111	(6,881)	7,776
Postage	1,709	889	(821)	1,119	132,734	131,559	(1,175)	148,809
Other Direct Expenses	16,326	16,445	119	12,463	255,131	314,021	58,890	291,723
Total Other Op Expense	28,739	39,253	10,514	29,016	401,734	466,663	64,929	439,407
Total Other Direct Exp	49,849	58,333	8,484	49,262	15,122	24,000	8,878	1,990
Legal Fees	3,004	3,000	(4)	1,690	1,290	12,839	11,549	2,449
Consulting Fees	0	1,605	1,605	0	(2,802)	0	2,802	0
License Fees	0	0	0	0	47,418	42,678	(4,740)	45,867
Taxes	6,517	5,335	(1,182)	9,785	0	0	0	160
Penalties	0	0	0	160	2,243	6,166	3,923	4,762
Other Non Allocated Other	0	771	771	748	63,271	85,683	22,413	55,227
Total Non Allocated Other	9,521	10,710	1,190	12,383	14,257,193	14,683,332	426,139	14,327,553
Total Operation Cost	1,908,861	1,862,940	(45,921)	1,858,828	7,403,304	8,043,728	(640,424)	7,547,237
	25%	37%	13%	36%	34%	35%	1%	35%
INCOME FROM OPERATION	630,036	1,111,350	(481,315)	1,041,940	0	0	0	(10,000)
					0	0	0	(10,000)
Other Indirect Cost	0	0	0	0	426,666	399,691	(26,974)	430,078
Total Other Indirect Cost	0	0	0	0	426,666	399,691	(26,974)	430,078
Depreciation	51,098	49,961	(1,137)	54,564	426,666	399,691	(26,974)	430,078
Total Depreciation	51,098	49,961	(1,137)	54,564	14,683,858	15,083,024	399,165	14,747,631
Total Operation Expenses	1,959,959	1,912,901	(47,058)	1,913,392	6,976,639	7,644,036	(667,398)	7,127,159
INCOME BEFORE INTERCOMPANY	578,937	1,061,389	(482,452)	987,376	8,367,746	8,396,247	28,501	8,315,583
Intercompany	1,050,073	1,049,531	(542)	1,035,662	8,367,746	8,396,247	28,501	8,315,583
Total Intercompany	1,050,073	1,049,531	(542)	1,035,662	(1,391,107)	(752,210)	(638,897)	(1,188,424)
INCOME BEFORE TAXES	(471,136)	11,858	(482,994)	(48,286)				

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending December 31, 2015

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
REVENUE								
I/P Room and Board	5,151,400	5,398,650	(247,250)	5,147,100	64,727,900	63,528,200	1,199,700	60,915,300
I/P Ancillary	214,125	164,918	49,207	953,640	2,799,402	1,940,662	858,740	2,942,998
Total I/P Gross Revenue	5,365,525	5,563,568	198,043	6,100,740	67,527,302	65,468,862	(2,058,440)	63,858,298
O/P Revenue	509,007	511,902	(2,894)	454,250	6,354,022	7,108,353	(754,331)	5,785,221
PHP Revenue	197,000	252,091	(55,091)	255,900	3,032,750	2,920,783	111,967	2,688,850
Total O/P Revenue	706,007	763,993	57,986	710,150	9,386,772	10,029,136	642,364	8,474,071
Total Patient Revenue	6,071,532	6,327,561	(256,029)	6,810,890	76,914,074	75,497,998	1,416,076	72,332,369
Current I/P Contractual	2,944,241	3,061,641	117,400	3,301,851	36,598,906	36,038,034	(560,872)	35,449,099
Current O/P Contractual	437,589	520,241	82,653	449,129	6,195,992	6,812,839	616,846	5,602,509
Total Current Year Contractual	3,381,830	3,581,883	200,053	3,750,980	42,794,898	42,850,873	55,975	41,051,608
Total I/P Net Revenue	2,421,284	2,501,927	(80,643)	2,798,889	30,928,396	29,430,828	1,497,568	28,409,199
Total O/P Net Revenue	268,418	243,752	24,667	261,021	3,190,780	3,216,297	(25,518)	2,871,562
Total Net Patient Revenue	2,689,702	2,745,678	(55,976)	3,059,910	34,119,176	32,647,125	1,472,051	31,280,761
Other Revenue	1,646	5,225	(3,579)	848	54,831	62,696	(7,865)	52,818
Total Other Revenue	1,646	5,225	(3,579)	848	54,831	62,696	(7,865)	52,818
NET REVENUE BEFORE BAD DEBT	2,691,348	2,750,903	(59,555)	3,060,758	34,174,007	32,709,821	1,464,186	31,333,579
I/P Bad Debt	160,236	62,475	(97,761)	82,286	1,248,308	735,473	(512,834)	624,011
O/P Bad Debt	23	0	(23)	25	441	0	(441)	627
Total Bad Debt	160,259	62,475	(97,784)	82,311	1,248,748	735,473	(513,275)	624,638
NET REVENUE	2,531,089	2,688,428	(157,339)	2,978,447	32,925,259	31,974,348	950,911	30,708,941
OPERATING EXPENSES								
Salary	923,229	936,004	12,775	908,621	10,913,576	11,131,692	218,115	10,011,766
Salary - Overtime	22,273	0	(22,273)	43,837	399,487	0	(399,487)	449,368
Total Salaries	945,502	936,004	(9,497)	952,458	11,313,063	11,131,692	(181,371)	10,461,134
Benefits	90,798	163,926	73,129	176,695	2,170,097	2,106,389	(63,708)	2,088,706
Total Benefits	90,798	163,926	73,129	176,695	2,170,097	2,106,389	(63,708)	2,088,706

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending December 31, 2015

	CURRENT MONTH		YEAR-TO-DATE	
	ACTUAL	BUDGET	VARIANCE	PRIOR YR
	294,708	288,110	(6,598)	266,350
	<u>294,708</u>	<u>288,110</u>	<u>(6,598)</u>	<u>266,350</u>
	73,097	67,489	(5,609)	68,335
	<u>73,097</u>	<u>67,489</u>	<u>(5,609)</u>	<u>68,335</u>
	18,140	24,689	6,549	24,537
	6,549	0	(6,549)	0
	<u>34,689</u>	<u>24,689</u>	<u>(10,000)</u>	<u>(5,851)</u>
	30,729	34,574	3,845	44,889
	22,493	26,770	4,278	13,101
	(5,554)	(2,172)	3,381	(7,476)
	<u>47,668</u>	<u>59,172</u>	<u>11,504</u>	<u>50,513</u>
	194	0	(194)	0
	35,758	36,683	925	32,248
	<u>35,953</u>	<u>36,683</u>	<u>731</u>	<u>32,249</u>
	83,621	95,856	12,235	82,762
	25,023	27,955	2,932	15,647
	<u>25,023</u>	<u>27,955</u>	<u>2,932</u>	<u>15,647</u>
	76,271	82,089	5,818	81,516
	3,509	3,190	(318)	2,278
	<u>79,780</u>	<u>85,279</u>	<u>5,500</u>	<u>83,794</u>
	3,316	4,986	1,670	7,290
	2,881	2,789	(92)	1,404
	2,913	2,721	(192)	3,046
	766	1,300	533	0
	130	0	(130)	0
	<u>10,007</u>	<u>11,797</u>	<u>1,789</u>	<u>11,740</u>
	7,328	6,964	(364)	6,727
	2,811	1,746	(1,065)	3,432
	2,629	2,989	360	3,532
	0	1,872	1,872	1,133
	7,530	6,056	(1,474)	1,636
	<u>20,298</u>	<u>19,627</u>	<u>(672)</u>	<u>16,461</u>
	3,532,821	3,408,602	(124,219)	3,281,041
	<u>3,532,821</u>	<u>3,408,602</u>	<u>(124,219)</u>	<u>3,281,041</u>
	803,876	809,863	5,987	835,994
	<u>803,876</u>	<u>809,863</u>	<u>5,987</u>	<u>835,994</u>
	264,058	296,265	32,207	290,068
	32,207	0	(32,207)	6,197
	<u>296,265</u>	<u>296,265</u>	<u>0</u>	<u>265,877</u>
	437,314	414,891	(22,423)	384,444
	290,841	321,241	30,400	282,452
	(27,557)	(26,066)	1,491	(29,975)
	<u>700,599</u>	<u>710,066</u>	<u>9,467</u>	<u>636,922</u>
	1,669	0	(1,669)	3,280
	450,835	440,202	(10,633)	416,055
	<u>452,504</u>	<u>440,202</u>	<u>(12,302)</u>	<u>419,335</u>
	1,153,103	1,150,268	(2,835)	1,056,257
	330,508	335,465	4,957	150,682
	<u>330,508</u>	<u>335,465</u>	<u>4,957</u>	<u>150,682</u>
	970,214	985,070	14,856	975,528
	40,049	38,283	(1,766)	34,382
	<u>1,010,263</u>	<u>1,023,353</u>	<u>13,090</u>	<u>1,009,910</u>
	44,852	59,838	14,986	50,713
	17,787	33,468	15,681	42,250
	24,621	32,656	8,035	36,864
	17,350	15,597	(1,753)	5,218
	1,160	0	(1,160)	175
	<u>105,771</u>	<u>141,559</u>	<u>35,788</u>	<u>135,220</u>
	85,263	83,568	(1,695)	80,597
	22,004	20,948	(1,056)	22,559
	38,888	35,870	(3,018)	35,571
	0	22,460	22,460	20,756
	74,794	72,674	(2,120)	67,495
	<u>220,949</u>	<u>235,520</u>	<u>14,571</u>	<u>226,978</u>

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending December 31, 2015

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
Marketing Expenses	12,772	8,167	(4,606)	5,351	118,096	98,000	(20,096)	50,081
Employee Recruiting	0	194	194	0	1,125	2,327	1,202	(787)
Employee Relocation	0	0	0	0	3,000	0	(3,000)	0
Physician Recruiting	0	933	933	4,167	1,200	11,196	9,996	11,200
Bank Charges	5,821	3,401	(2,420)	4,669	66,964	40,809	(26,155)	35,626
Postage	422	916	493	1,008	9,923	10,988	1,065	9,801
Other Direct Expenses	12,219	12,522	302	23,142	215,451	150,259	(65,192)	115,654
Total Other Op Expense	31,235	26,132	(5,103)	38,336	415,759	313,579	(102,180)	221,577
Total Other Direct Exp	51,533	45,758	(5,775)	54,797	636,709	549,099	(87,609)	448,555
Legal Fees	9,000	9,404	404	0	19,990	112,849	92,859	84,687
Consulting Fees	0	456	456	4,062	3,552	5,476	1,924	18,347
License Fees	0	69	68	0	9,550	823	(8,727)	1,152
Taxes	5,660	7,174	1,515	6,054	64,248	86,093	21,845	62,826
Penalties	0	0	0	0	160	0	(160)	0
Other Non Allocated Other	4,816	0	(4,816)	492	11,821	0	(11,821)	8,756
Total Non Allocated Other	19,476	17,103	(2,372)	10,609	109,321	205,241	95,920	175,768
Total Operation Cost	1,698,233	1,763,966	65,733	1,747,725	21,461,796	21,157,795	(304,000)	19,939,533
INCOME FROM OPERATION	832,856	924,462	(91,606)	1,230,722	11,463,464	10,816,553	646,911	10,769,408
	33%	34%	1%	41%	35%	34%	(1%)	35%
Other Indirect Cost	10,000	0	(10,000)	(30,388)	0	0	0	(30,388)
Total Other Indirect Cost	10,000	0	(10,000)	(30,388)	0	0	0	(30,388)
Depreciation	55,305	50,471	(4,834)	54,349	650,718	605,651	(45,067)	536,420
Total Depreciation	55,305	50,471	(4,834)	54,349	650,718	605,651	(45,067)	536,420
Total Operation Expenses	1,763,538	1,814,437	50,900	1,771,686	22,112,514	21,763,446	(349,068)	20,445,565
INCOME BEFORE INTERCOMPANY	767,551	873,991	(106,440)	1,206,762	10,812,745	10,210,902	601,844	10,263,376
Intercompany	1,026,941	1,043,559	16,618	1,035,429	12,444,126	12,522,710	78,584	12,135,176
Total Intercompany	1,026,941	1,043,559	16,618	1,035,429	12,444,126	12,522,710	78,584	12,135,176
INCOME BEFORE TAXES	(259,390)	(169,568)	(89,822)	171,333	(1,631,381)	(2,311,808)	680,428	(1,871,800)

CEDAR HILLS HOSPITAL
DETAIL INCOME STATEMENT
For Periods Ending December 31, 2014

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	CURRENT MONTH			YEAR-TO-DATE			
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	BUDGET	VARIANCE	PRIOR YR
REVENUE							
	5,147,100	5,368,550	(221,450)	5,018,100	61,651,250	(735,950)	59,948,450
	953,640	156,712	796,928	42,555	1,799,643	1,143,355	1,516,726
	<u>6,100,740</u>	<u>5,525,262</u>	<u>(575,478)</u>	<u>5,060,655</u>	<u>63,450,893</u>	<u>(407,405)</u>	<u>61,465,176</u>
	454,250	517,260	(63,010)	424,610	7,699,700	(1,914,479)	4,006,950
	255,900	84,000	171,900	169,150	1,308,300	1,380,550	4,696,840
	<u>710,150</u>	<u>601,260</u>	<u>(108,890)</u>	<u>593,760</u>	<u>9,008,000</u>	<u>533,929</u>	<u>8,703,790</u>
	<u>6,810,890</u>	<u>6,126,522</u>	<u>684,368</u>	<u>5,654,415</u>	<u>72,458,893</u>	<u>(126,524)</u>	<u>70,168,966</u>
	3,301,851	3,024,448	(277,403)	2,959,147	34,842,070	(607,029)	34,200,195
	449,129	382,285	(66,844)	408,327	5,767,587	165,077	5,862,151
	<u>3,750,980</u>	<u>3,406,732</u>	<u>(344,247)</u>	<u>3,367,475</u>	<u>40,609,656</u>	<u>(441,952)</u>	<u>40,062,346</u>
	2,798,889	2,500,814	298,075	2,101,508	28,608,824	(199,624)	27,264,981
	261,021	218,975	42,046	185,433	3,240,413	(368,852)	2,841,639
	<u>3,059,910</u>	<u>2,719,789</u>	<u>340,121</u>	<u>2,286,940</u>	<u>31,849,237</u>	<u>(568,476)</u>	<u>30,106,620</u>
	848	2,583	(1,735)	6,046	30,994	21,824	52,039
	<u>848</u>	<u>2,583</u>	<u>(1,735)</u>	<u>6,046</u>	<u>30,994</u>	<u>21,824</u>	<u>52,039</u>
	3,060,758	2,722,372	338,386	2,292,986	31,880,231	(546,652)	30,158,659
	82,286	113,892	31,606	244,298	1,319,266	695,255	1,436,027
	25	0	(25)	25	0	(627)	220
	<u>82,311</u>	<u>113,892</u>	<u>31,581</u>	<u>244,322</u>	<u>1,319,266</u>	<u>694,628</u>	<u>1,436,247</u>
	2,978,447	2,608,480	369,967	2,048,664	30,560,965	147,976	28,722,412
OPERATING EXPENSES							
	908,621	876,591	(32,030)	808,094	10,418,914	407,148	10,027,841
	43,837	0	(43,837)	28,208	0	(449,368)	288,433
	<u>952,458</u>	<u>876,591</u>	<u>(75,867)</u>	<u>836,302</u>	<u>10,418,914</u>	<u>(42,219)</u>	<u>10,316,274</u>
	176,695	167,020	(9,675)	120,880	2,066,690	(22,016)	1,908,918
	<u>176,695</u>	<u>167,020</u>	<u>(9,675)</u>	<u>120,880</u>	<u>2,066,690</u>	<u>(22,016)</u>	<u>1,908,918</u>

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending December 31, 2014

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
	1,636	5,032	3,396	4,024	67,495	60,384	(7,111)	59,154
	<u>16,461</u>	<u>17,868</u>	<u>1,407</u>	<u>11,272</u>	<u>226,978</u>	<u>214,417</u>	<u>(12,561)</u>	<u>205,703</u>
Telephone					50,081	98,000	47,919	70,066
Total Utilities					(787)	14,317	15,103	13,779
Marketing Expenses	5,351	8,167	2,816	3,261	11,200	0	(11,200)	5,000
Employee Recruiting	0	1,193	1,193	891	35,626	26,535	(9,091)	25,313
Physician Recruiting	4,167	0	(4,167)	5,000	9,801	9,013	(788)	5,989
Bank Charges	4,669	2,211	(2,458)	1,012	115,654	82,975	(32,679)	65,443
Postage	1,008	751	(257)	166	221,577	230,840	9,263	185,591
Other Direct Expenses	23,142	6,915	(16,228)	8,809	448,555	445,257	(3,298)	391,294
Total Other Op Expense	<u>38,336</u>	<u>19,237</u>	<u>(19,100)</u>	<u>19,139</u>	<u>84,687</u>	<u>1,437</u>	<u>(83,250)</u>	<u>2,642</u>
Total Other Direct Exp	54,797	37,105	(17,692)	30,410	0	0	0	(1,037)
Legal Fees	0	120	120	1,565	18,347	7,791	(10,556)	8,062
Audit Fees	0	0	0	0	1,152	0	(1,152)	0
Consulting Fees	4,062	649	(3,413)	1,291	62,826	51,992	(10,835)	53,323
License Fees	0	0	0	0	0	0	0	75
Taxes	6,054	4,333	(1,722)	4,162	8,756	0	(8,756)	501
Penalties	0	0	0	35	175,768	61,220	(114,548)	63,566
Other Non Allocated Other	492	0	(492)	0	19,939,533	19,801,695	(137,838)	19,389,813
Total Non Allocated Other	<u>10,609</u>	<u>5,102</u>	<u>(5,507)</u>	<u>7,053</u>	<u>10,769,408</u>	<u>10,759,269</u>	<u>10,138</u>	<u>9,332,600</u>
Total Operation Cost	1,747,725	1,665,857	(81,868)	1,536,069	35%	35%	0%	32%
INCOME FROM OPERATION	1,230,722	942,623	288,100	512,594	35%	35%	0%	32%
	41%	36%	(5%)	25%	(30,388)	0	30,388	0
Other Indirect Cost	(30,388)	0	30,388	0	(30,388)	0	30,388	0
Total Other Indirect Cost	<u>(30,388)</u>	<u>0</u>	<u>30,388</u>	<u>0</u>	<u>536,420</u>	<u>451,292</u>	<u>(85,128)</u>	<u>403,649</u>
Depreciation	54,349	37,608	(16,741)	39,486	536,420	451,292	(85,128)	403,649
Total Depreciation	<u>54,349</u>	<u>37,608</u>	<u>(16,741)</u>	<u>39,486</u>	<u>20,445,565</u>	<u>20,252,987</u>	<u>(192,578)</u>	<u>19,793,461</u>
Total Operation Expenses	1,771,686	1,703,465	(68,221)	1,575,555	10,263,376	10,307,977	(44,601)	8,928,951
INCOME BEFORE INTERCOMPANY	1,206,762	905,015	301,747	473,109	12,135,176	12,353,671	218,495	2,033,796
Intercompany	1,035,429	1,047,357	11,928	169,483	12,135,176	12,353,671	218,495	2,033,796
Total Intercompany	<u>1,035,429</u>	<u>1,047,357</u>	<u>11,928</u>	<u>169,483</u>	<u>(1,871,800)</u>	<u>(2,045,694)</u>	<u>173,894</u>	<u>6,895,155</u>
INCOME BEFORE TAXES	171,333	(142,342)	313,675	303,626				

CEDAR HILLS HOSPITAL
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	CURRENT MONTH			YEAR-TO-DATE			
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	BUDGET	VARIANCE	PRIOR YR
REVENUE							
I/P Room and Board	5,018,100	5,065,400	(47,300)	4,809,550	59,948,450	307,450	13,381,600
I/P Ancillary	42,555	106,562	(64,007)	86,571	1,516,726	262,046	237,608
Total I/P Gross Revenue	5,060,655	5,171,962	111,307	4,896,121	60,895,680	(569,496)	13,619,208
O/P Revenue	424,610	0	424,610	0	4,006,950	4,006,950	0
PHP Revenue	169,150	632,882	(463,732)	435,840	4,696,840	(2,897,738)	1,476,560
Total O/P Revenue	593,760	632,882	39,122	435,840	7,594,578	(1,109,212)	1,476,560
Total Patient Revenue	5,654,415	5,804,843	(150,428)	5,331,961	68,490,258	1,678,708	15,095,768
Current I/P Contractual	2,959,147	2,836,096	(123,051)	2,650,145	34,200,195	(724,456)	7,471,148
Current O/P Contractual	408,327	445,169	36,841	305,470	5,862,151	(520,125)	1,033,093
Total Current Year Contractual	3,367,475	3,281,265	(86,210)	2,955,615	38,817,765	(1,244,580)	8,504,242
Total I/P Net Revenue	2,101,508	2,335,865	(234,358)	2,245,976	27,264,981	(154,960)	6,148,060
Total O/P Net Revenue	185,433	187,713	(2,280)	130,370	2,841,639	589,087	443,467
Total Net Patient Revenue	2,286,940	2,523,578	(236,638)	2,376,346	30,106,620	434,127	6,591,526
Other Revenue	6,046	484	5,562	1,434	52,039	46,231	2,336
Total Other Revenue	6,046	484	5,562	1,434	52,039	46,231	2,336
NET REVENUE BEFORE BAD DEBT	2,292,986	2,524,062	(231,076)	2,377,780	30,158,659	480,358	6,593,862
I/P Bad Debt	244,298	59,478	(184,820)	14,692	1,436,027	(735,726)	145,131
O/P Bad Debt	25	7,278	7,253	0	220	87,118	0
Total Bad Debt	244,322	66,756	(177,566)	14,692	1,436,247	(648,609)	145,131
NET REVENUE	2,048,664	2,457,306	(408,643)	2,363,087	28,722,412	(168,251)	6,448,732
OPERATING EXPENSES							
Salary	808,094	806,665	(1,428)	812,106	10,027,841	(440,049)	2,209,481
Salary - Overtime	28,208	0	(28,208)	12,453	288,433	(288,433)	12,453
Total Salaries	836,302	806,665	(29,637)	824,559	10,316,274	(728,482)	2,221,934
Benefits	120,880	145,373	24,493	155,887	1,908,918	(85,232)	383,597
Total Benefits	120,880	145,373	24,493	155,887	1,908,918	(85,232)	383,597

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
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	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
	260,849	214,442	(46,407)	173,405	3,009,397	2,525,131	(484,265)	600,681
	<u>260,849</u>	<u>214,442</u>	<u>(46,407)</u>	<u>173,405</u>	<u>3,009,397</u>	<u>2,525,131</u>	<u>(484,265)</u>	<u>600,681</u>
Prof Fees	53,856	51,725	(2,131)	89,130	940,151	609,511	(330,640)	178,847
	0	0	0	2,222	8,308	0	(8,308)	14,474
	<u>53,856</u>	<u>51,725</u>	<u>(2,131)</u>	<u>91,352</u>	<u>948,459</u>	<u>609,511</u>	<u>(338,948)</u>	<u>193,321</u>
General Repairs & Maint	50,484	34,689	(15,796)	25,554	363,654	416,266	52,612	78,477
Other Repairs & Maint	0	0	0	883	40,238	0	(40,238)	891
	<u>50,484</u>	<u>34,689</u>	<u>(15,796)</u>	<u>26,437</u>	<u>403,891</u>	<u>416,266</u>	<u>12,375</u>	<u>79,367</u>
Food	26,276	35,552	9,276	38,719	418,462	418,597	134	75,853
Drugs	18,459	28,131	9,672	27,892	252,989	331,216	78,226	60,893
Rebate	(8,577)	0	8,577	0	(24,760)	0	24,760	0
	<u>36,158</u>	<u>63,683</u>	<u>27,525</u>	<u>66,611</u>	<u>646,692</u>	<u>749,812</u>	<u>103,120</u>	<u>136,746</u>
Office Supplies	859	764	(95)	612	20,768	9,168	(11,600)	1,696
Department Supplies	24,473	29,111	4,638	33,586	456,702	342,764	(113,939)	106,736
Non-Chargeable Medical Supp	0	0	0	0	0	0	0	(350)
Minor Equipment	0	0	0	0	2,434	0	(2,434)	448
Uniform	0	0	0	(1,221)	2,558	0	(2,558)	4,748
	<u>25,332</u>	<u>29,875</u>	<u>4,543</u>	<u>32,977</u>	<u>482,462</u>	<u>351,931</u>	<u>(130,531)</u>	<u>113,278</u>
Total Non-Revenue Supplies	61,489	93,557	32,068	99,589	1,129,155	1,101,743	(27,411)	250,025
Insurance	14,233	6,423	(7,811)	4,504	163,502	77,072	(86,430)	18,966
	<u>14,233</u>	<u>6,423</u>	<u>(7,811)</u>	<u>4,504</u>	<u>163,502</u>	<u>77,072</u>	<u>(86,430)</u>	<u>18,966</u>
Lease/Rent-Building	81,159	89,005	7,846	119,177	863,443	1,068,060	204,617	300,620
Lease/Rent-Equipment	2,444	3,675	1,231	3,600	22,334	44,100	21,766	6,427
	<u>83,603</u>	<u>92,680</u>	<u>9,077</u>	<u>122,776</u>	<u>885,777</u>	<u>1,112,160</u>	<u>226,383</u>	<u>307,047</u>
Travel	6,901	7,667	765	10,212	73,809	92,000	18,191	24,408
Meal & Enter	2,391	0	(2,391)	2,701	31,788	0	(31,788)	8,770
Dues & Subscriptions	7,378	0	(7,378)	1,187	55,239	0	(55,239)	3,132
Education	238	0	(238)	0	8,745	0	(8,745)	1,197
	<u>16,909</u>	<u>7,667</u>	<u>(9,242)</u>	<u>14,100</u>	<u>169,581</u>	<u>92,000</u>	<u>(77,581)</u>	<u>37,506</u>
Electricity	953	0	(953)	6,058	70,417	0	(70,417)	16,696
Gas	5,759	0	(5,759)	4,982	32,355	0	(32,355)	9,697
Water	1,269	0	(1,269)	4,053	28,656	0	(28,656)	5,838
Other Utilities	(734)	18,533	19,266	209	15,121	222,393	207,272	425

CEDAR HILLS HOSPITAL
 DETAIL INCOME STATEMENT
 For Periods Ending December 31, 2013

	CURRENT MONTH			YEAR-TO-DATE				
	ACTUAL	BUDGET	VARIANCE	PRIOR YR	ACTUAL	BUDGET	VARIANCE	PRIOR YR
	4,024	5,747	1,723	5,332	59,154	68,968	9,814	12,743
	<u>11,272</u>	<u>24,280</u>	<u>13,008</u>	<u>20,634</u>	<u>205,703</u>	<u>291,361</u>	<u>85,658</u>	<u>45,399</u>
Telephone								
Total Utilities								
Marketing Expenses	3,261	7,750	4,489	11,622	70,066	93,000	22,934	27,661
Employee Recruiting	891	361	(530)	1,615	13,779	4,328	(9,451)	3,071
Physician Recruiting	5,000	0	(5,000)	0	5,000	0	(5,000)	0
Bank Charges	1,012	3,694	2,682	161	25,313	44,325	19,012	658
Postage	166	972	806	132	5,989	11,666	5,677	322
Other Direct Expenses	8,809	6,811	(1,998)	4,313	65,443	81,730	16,287	16,808
Total Other Op Expense	19,139	19,587	449	17,844	185,591	235,049	49,458	48,521
Total Other Direct Exp	30,410	43,868	13,457	38,478	391,294	526,410	135,116	93,920
Legal Fees	1,565	6,440	4,875	752	2,642	77,280	74,638	691
Audit Fees	0	0	0	0	(1,037)	0	1,037	(15,637)
Consulting Fees	1,291	0	(1,291)	0	8,062	0	(8,062)	0
Taxes	4,162	10,465	6,303	3,309	53,323	125,582	72,259	14,473
Penalties	35	0	(35)	0	75	0	(75)	20
Other Non Allocated Other	0	0	0	0	501	0	(501)	0
Total Non Allocated Other	7,053	16,905	9,852	4,061	63,566	202,862	139,296	(452)
Total Operation Cost	1,536,069	1,513,993	(22,076)	1,555,148	19,389,813	18,074,633	(1,315,180)	4,185,912
INCOME FROM OPERATION	512,594	943,313	(430,719)	807,940	9,332,600	10,816,030	(1,483,431)	2,262,820
	25%	38%	13%	34%	32%	37%	5%	35%
Depreciation	39,486	46,585	7,099	30,066	403,649	559,020	155,371	103,150
Total Depreciation	39,486	46,585	7,099	30,066	403,649	559,020	155,371	103,150
Total Operation Expenses	1,575,555	1,560,578	(14,977)	1,585,214	19,793,461	18,633,653	(1,159,809)	4,289,062
INCOME BEFORE INTERCOMPANY	473,109	896,728	(423,619)	777,874	8,928,951	10,257,010	(1,328,059)	2,159,670
Intercompany	169,483	169,483	0	47,070	2,033,796	2,033,800	4	109,830
Total Intercompany	169,483	169,483	0	47,070	2,033,796	2,033,800	4	109,830
INCOME BEFORE TAXES	303,626	727,245	(423,619)	730,804	6,895,155	8,223,210	(1,328,055)	2,049,840