

**Recommendation 7.19:** The PPB should monitor and evaluate the effectiveness of all its less-lethal hardware, and should tailor the availability and deployment of that hardware to ensure officers' access to effective and appropriate force options.

**PPB Response:** *Officers are required to write a report outlining the use of less-lethal force. The report is submitted to their supervisors. The supervisors, after reviewing the incident, author an after-action report and forward it through channels to the branch assistant chief for review. The original report written by the officer is submitted to the Records Division.*

*The Training Division reviews all applications of less-lethal by reading all reports of incidents in which less-lethal force is used. The review assists in determining training needs and concerns. In the future the Training Division would like to design and maintain a database to track all deployments of less-lethal weapons.*

*Fiscal Impact: Minimal*

**Recommendation 7.20:** The PPB should provide all operational personnel with a radio earpiece.

**PPB Response:** *Agree. The Bureau strives to provide officers the equipment necessary to attain maximum officer safety.*

*Fiscal Impact: Significant.*

**Recommendation 7.21:** The PPB should establish a helicopter unit.

**PPB Response:** *Agree in concept. The Bureau would like to identify and implement a dedicated flight team, establish a full time air unit, and share the cost, staffing and benefits with agencies in the Portland Metropolitan area.*

*Fiscal Impact: Extremely significant.*

**Recommendation 7.22:** The PPB should ensure that CIT officers consistently exercise their specialist skills when dealing with CIT-related incidents.

**PPB Response:** *Agree. The Bureaus purpose of establishing the program was to ensure better response to incidents involving mentally ill individuals, to reduce the risk to officers and citizens, and to ensure mentally ill individuals received proper treatment whether it come through the criminal justice system or mental health treatment. Study to expand program.*

*Fiscal Impact: Yes*

**Recommendation 7.23:** The PPB should examine its current CIT deployment practices in order to identify means of maximizing the rate at which appropriately skilled officers attend CIT-related incidents.

**PPB Response:** *Agree. See response to recommendation 7.22*

*Fiscal Impact: Yes*

**Recommendation 7.24:** The PPB should ensure that officers consistently follow the Bureau's training and policy in relation to sudden death syndrome and associated prisoner restraint issues.

**PPB Response:** *Agree. Extensive training and Bureau policy are current. Consistent policy enforcement by management and refresher training will be reviewed.*

*Fiscal Impact: Yes*

**Recommendation 8.1:** The PPB should proactively study its data on officer-involved shooting and in-custody-death incidents, to assist its efforts to prevent avoidable shootings and deaths.

**PPB Response:** *PPB agrees that data collection is an invaluable tool, not only for a historical perspective, but also for the development of training, policy and procedures.*

*Fiscal Impact: Yes*

**Recommendation 8.2:** The PPB should develop procedures and systems to accurately and completely capture and aggregate data on officer-involved shooting and in-custody death incidents, in a manner that facilitates analysis of those data.

**PPB Response:** *Agree. See response to recommendation 8.1*

*Fiscal Impact: Yes*

**Recommendation 8.3:** The PPB should retain all records related to officer-involved shooting and in-custody death incidents for 25 years. Any otherwise applicable provision that requires longer retention than the period set for officer-involved shooting and in-custody death records should continue to be controlling.

**PPB Response:** *Agree. The Bureau will review recommendation with City Auditor and make necessary modifications.*

*Fiscal Impact: Yes*

**Recommendation 8.4:** The PPB should create procedures and systems that allow it to locate whatever records it possesses.